

GENERAL FUND ESTIMATE SUMMARY

| 2006/07 Actual | 2007/08 | | | 2008/09 Budget | | | |
|-------------------|----------------------|---------------------|---|----------------------------------|-----------------|--------------------|---------------|
| | Original Estimate | Revised Estimate | | Gross AnnexExpenditure no. | Gross Income | Net Expenditure | |
| £000 | £000 | £000 | | £000 | £000 | £000 | |
| 2,872 | 2,937 | 2,854 | Leader's Portfolio | 2 | 2,904 | 22 | 2,882 |
| 1,518 | 1,718 | 1,707 | Community Wellbeing | 3 | 1,965 | 248 | 1,717 |
| 97 | 833 | 1,370 | Finance & Performance Management | 4 | 38,686 | 37,508 | 1,178 |
| 617 | 1,690 | 2,078 | Housing | 5 | 2,929 | 988 | 1,941 |
| 3,802 | 3,560 | 3,571 | Leisure & Young People | 6 | 5,237 | 1,668 | 3,569 |
| 592 | 846 | 909 | Civil Engineering & Maintenance | 7 | 2,587 | 1,706 | 881 |
| 2,468 | 2,725 | 2,733 | Planning & Economic Development | 8 | 4,326 | 1,446 | 2,880 |
| 7,032 | 6,942 | 7,731 | Environmental Protection | 9 | 7,911 | 1,348 | 6,563 |
| (1,097) | (317) | (756) | Other Income | | 0 | 87 | (87) |
| 17,901 | 20,934 | 22,197 | Net Cost of Services | | 66,545 | 45,021 | 21,524 |
| (2,834) | (2,680) | (3,540) | Interest and Investment Income | | 0 | 3,069 | (3,069) |
| 1,762 | 1,761 | 2,207 | Interest Payable (Inc. HRA) | | 2,050 | 0 | 2,050 |
| 0 | 0 | 0 | Transfer from the HRA | | 0 | 0 | 0 |
| 567 | 639 | 416 | Pensions Interest/Return | | 4,079 | 3,663 | 416 |
| 0 | 0 | 0 | Revenue Contributions to Capital | | 0 | 0 | 0 |
| 17,396 | 20,654 | 21,280 | Net Operating Expenditure | | 72,674 | 51,753 | 20,921 |
| (1,572) | (2,540) | (3,265) | Depreciation Reversals & Other adj | | 100 | 2,701 | (2,601) |
| 305 | (321) | 116 | Contribution to/(from) Other Reserves | | 219 | | 219 |
| 150 | 0 | 0 | Contribution to/(from) Insurance Reserves | | 0 | 0 | 0 |
| 174 | (559) | (963) | Contribution to/(from) DDF | | | 1,078 | (1,078) |
| (661) | (575) | (509) | FRS 17 Adjustment | | | 414 | (414) |
| 15,792 | 16,659 | 16,659 | To be met from Government Grants and Local Taxpayers | | 72,993 | 55,946 | 17,047 |
| 13,951 | 16,842 | 16,706 | Continuing Services Budget | | | | 17,172 |
| 2,219 | 374 | 504 | CSB - Growth | | | | 1,085 |
| (833) | (236) | (667) | CSB - Savings | | | | (1,429) |
| 1,386 | 138 | (163) | Total Growth (Net) | 10 | | | (344) |
| 15,337 | 16,980 | 16,543 | Total Continuing Services Budget | | | | 16,828 |
| 1,987 | 1,264 | 2,752 | DDF - Expenditure | | | | 1,600 |
| (2,161) | (705) | (1,789) | DDF - One Off Savings | | | | (522) |
| (174) | 559 | 963 | Total District Development Fund | 11 | | | 1,078 |
| 629 | (880) | (847) | Appropriations to/(from) other Reserves | | | | (859) |
| 15,792 | 16,659 | 16,659 | | | | | 17,047 |

Leaders

General Fund Estimate Summary

| 2006/07 | | 2007/08 | | 2008/09 | | |
|-------------------------------------|-------------------|------------------|--|--------------|--------------|--------------|
| Actual | Original Estimate | Revised Estimate | | Gross Expend | Gross Income | Net Expend |
| £000 | £000 | £000 | | £000 | £000 | £000 |
| Direct Services | | | | | | |
| 304 | 317 | 308 | Elections | 348 | 22 | 326 |
| 1,471 | 1,524 | 1,511 | Corporate Activities | 1,424 | 0 | 1,424 |
| 891 | 894 | 844 | Member Activities | 932 | 0 | 932 |
| 30 | 34 | 41 | Other Activities | 46 | 0 | 46 |
| 176 | 168 | 150 | Customer Services | 154 | 0 | 154 |
| 2,872 | 2,937 | 2,854 | Total (Transferred to GF Summary) | 2,904 | 22 | 2,882 |
| Support and Trading Services | | | | | | |
| 320 | 350 | 354 | Democratic Services | 363 | 0 | 363 |
| 306 | 365 | 334 | Public Relations and Information | 382 | 0 | 382 |
| (183) | (209) | (201) | Recharged to this Portfolio | (218) | 0 | (218) |
| (443) | (506) | (487) | Recharged to other Portfolio's | (527) | 0 | (527) |
| 0 | 0 | 0 | Total | 0 | 0 | 0 |
| 2,872 | 2,937 | 2,854 | Portfolio Total | 2,904 | 22 | 2,882 |
| 2,920 | 2,896 | 2,795 | Continuing Services Budget | | | 2,916 |
| 42 | 10 | 10 | Continuing Services Budget - Growth | | | 65 |
| (79) | (12) | (96) | Continuing Services Budget - Savings | | | (134) |
| 2,883 | 2,894 | 2,709 | Total Continuing Services Budget | | | 2,847 |
| 25 | 43 | 145 | District Development Fund - Expenditure | | | 35 |
| (36) | 0 | 0 | District Development Fund - Savings | | | 0 |
| (11) | 43 | 145 | Total District Development Fund | | | 35 |
| 2,872 | 2,937 | 2,854 | Portfolio Total | | | 2,882 |

Community Wellbeing

General Fund Estimate Summary

| 2006/07 | 2007/08 | | | 2008/09 | | |
|------------------------|--|---|--|-------------------------|-------------------------|-----------------------|
| <i>Actual</i> £000 | <i>Original</i> <i>Estimate</i> £000 | <i>Revised</i> <i>Estimate</i> £000 | | Gross Expend £000 | Gross Income £000 | Net Expend £000 |
| Direct Services | | | | | | |
| 123 | 150 | 157 | Emergency Planning | 175 | 0 | 175 |
| 376 | 395 | 394 | Voluntary Sector | 413 | 10 | 403 |
| 314 | 337 | 303 | Safer Communities | 438 | 0 | 438 |
| 705 | 836 | 853 | Travel Schemes | 939 | 238 | 701 |
| 1,518 | 1,718 | 1,707 | Total Direct | 1,965 | 248 | 1,717 |
| 1,518 | 1,718 | 1,707 | Total (Transferred to GF Summary) | 1,965 | 248 | 1,717 |
| 1,113 | 1,718 | 1,698 | Continuing Services Budget | | | 1,726 |
| 533 | 0 | 15 | Continuing Services Budget - Growth | | | 115 |
| (7) | 0 | (27) | Continuing Services Budget - Savings | | | (133) |
| 1,639 | 1,718 | 1,686 | Total Continuing Services Budget | | | 1,708 |
| 0 | 0 | 74 | District Development Fund - Expenditure | | | 244 |
| (121) | 0 | (53) | District Development Fund - Savings | | | (235) |
| (121) | 0 | 21 | Total District Development Fund | | | 9 |
| 1,518 | 1,718 | 1,707 | Portfolio Total | | | 1,717 |

Finance, Performance Management and Corporate Support Services

General Fund Estimate Summary

| 2006/07 | 2007/08 | | | 2008/09 | | |
|-------------------------------------|------------|--------------|--|---------------|---------------|--------------|
| Actual | Original | Revised | | Gross | Gross | Net |
| £000 | Estimate | Estimate | | Expend | Income | Expend |
| £000 | £000 | £000 | | £000 | £000 | £000 |
| Direct Services | | | | | | |
| 835 | 754 | 804 | Housing Benefits | 36,228 | 35,483 | 745 |
| 1,074 | 1,082 | 1,154 | Local Taxation | 1,686 | 544 | 1,142 |
| (850) | (829) | (782) | Land & Property | 300 | 1,081 | (781) |
| (962) | (174) | 194 | Other Activities | 472 | 400 | 72 |
| 97 | 833 | 1,370 | Total (Transferred to GF Summary) | 38,686 | 37,508 | 1,178 |
| Support and Trading Services | | | | | | |
| 1,364 | 1,425 | 1,412 | Finance Support Services | 1,566 | 104 | 1,462 |
| 1,079 | 1,208 | 1,079 | Legal & Administration Services | 1,290 | 74 | 1,216 |
| 1,612 | 1,676 | 1,630 | Accommodation Services | 1,944 | 18 | 1,926 |
| 3,665 | 3,958 | 4,085 | Other Support Services | 4,437 | 10 | 4,427 |
| (2,489) | (2,665) | (2,646) | Recharged to this Portfolio | (2,978) | (66) | (2,912) |
| (5,231) | (5,602) | (5,560) | Recharged to other Portfolios | (6,259) | (140) | (6,119) |
| 0 | 0 | 0 | Total | 0 | 0 | 0 |
| 97 | 833 | 1,370 | Portfolio Total | 38,686 | 37,508 | 1,178 |
| 434 | 747 | 1,223 | Continuing Services Budget | | | 593 |
| 113 | 71 | 75 | Continuing Services Budget - Growth | | | 349 |
| (393) | (100) | (188) | Continuing Services Budget - Savings | | | (305) |
| 154 | 718 | 1,110 | Total Continuing Services Budget | | | 637 |
| 333 | 282 | 447 | District Development Fund - Expenditure | | | 541 |
| (390) | (167) | (187) | District Development Fund - Savings | | | 0 |
| (57) | 115 | 260 | Total District Development Fund | | | 541 |
| 97 | 833 | 1,370 | Portfolio Total | | | 1,178 |

Housing

General Fund Estimate Summary

| 2006/07 | 2007/08 | | | 2008/09 | | |
|------------------------|--|---|---|-------------------------|-------------------------|-----------------------|
| <i>Actual</i> £000 | <i>Original</i> <i>Estimate</i> £000 | <i>Revised</i> <i>Estimate</i> £000 | | Gross Expend £000 | Gross Income £000 | Net Expend £000 |
| Direct Services | | | | | | |
| 320 | 701 | 562 | Private Sector Housing | 1,568 | 612 | 956 |
| 240 | 222 | 213 | Homeless | 457 | 215 | 242 |
| 45 | 45 | 45 | Housing Strategy | 47 | 0 | 47 |
| 12 | 722 | 1,258 | Affordable Housing Grants | 696 | 0 | 696 |
| 0 | 0 | 0 | Leasehold Services Administration | 161 | 161 | 0 |
| <hr/> | | | | | | |
| 617 | 1,690 | 2,078 | Portfolio Total (Transferred to GF Summary) | 2,929 | 988 | 1,941 |
| <hr/> | | | | | | |
| 550 | 1,486 | 1,908 | Continuing Services Budget | | | 1,556 |
| 41 | 178 | 145 | Continuing Services Budget - Growth | | | 361 |
| 0 | 0 | 0 | Continuing Services Budget - Savings | | | 0 |
| <hr/> | | | | | | |
| 591 | 1,664 | 2,053 | Total Continuing Services Budget | | | 1,917 |
| <hr/> | | | | | | |
| 26 | 26 | 25 | District Development Fund - Expenditure | | | 24 |
| 0 | 0 | 0 | District Development Fund - Savings | | | 0 |
| <hr/> | | | | | | |
| 26 | 26 | 25 | Total District Development Fund | | | 24 |
| <hr/> | | | | | | |
| 617 | 1,690 | 2,078 | Portfolio Total | | | 1,941 |

Leisure & Young People
General Fund Estimate Summary

| 2006/07 | 2007/08 | | | 2008/09 | | |
|-------------------------------------|------------------------------|-----------------------------|---|-------------------------|-------------------------|-----------------------|
| Actual £000 | Original Estimate £000 | Revised Estimate £000 | | Gross Expend £000 | Gross Income £000 | Net Expend £000 |
| Direct Services | | | | | | |
| 2,255 | 1,853 | 1,924 | Leisure Facilities | 1,979 | 220 | 1,759 |
| 742 | 773 | 740 | Arts, Museum & Library | 857 | 66 | 791 |
| 640 | 695 | 713 | Parks & Grounds | 761 | 4 | 757 |
| (452) | (458) | (512) | North Weald Centre | 849 | 1,296 | (447) |
| 617 | 697 | 706 | Sports Development & Other Miscellaneous Amenities | 791 | 82 | 709 |
| 3,802 | 3,560 | 3,571 | Total (Transferred to GF Summary) | 5,237 | 1,668 | 3,569 |
| Support and Trading Services | | | | | | |
| 405 | 416 | 371 | Leisure Services Administration | 357 | 7 | 350 |
| 179 | 183 | 176 | Leisure Contracts | 180 | 0 | 180 |
| (412) | (423) | (390) | Recharged to this Portfolio | (381) | (7) | (374) |
| (172) | (176) | (157) | Recharged to other Portfolio's | (156) | 0 | (156) |
| 0 | 0 | 0 | Total | 0 | 0 | 0 |
| 3,802 | 3,560 | 3,571 | Portfolio Total | 5,237 | 1,668 | 3,569 |
| 3,506 | 3,502 | 3,442 | Continuing Services Budget | | | 3,600 |
| 0 | 10 | 6 | Continuing Services Budget - Growth | | | 0 |
| (216) | (60) | (24) | Continuing Services Budget - Savings | | | (36) |
| 3,290 | 3,452 | 3,424 | Total Continuing Services Budget | | | 3,564 |
| 528 | 208 | 279 | District Development Fund - Expenditure | | | 5 |
| (16) | (100) | (132) | District Development Fund - Savings | | | 0 |
| 512 | 108 | 147 | Total District Development Fund | | | 5 |
| 3,802 | 3,560 | 3,571 | Portfolio Total | | | 3,569 |

Civil Engineering & Maintenance

General Fund Estimate Summary

| 2006/07 | 2007/08 | | | 2008/09 | | |
|----------------|-----------------|-----------------|--|----------------|---------------|---------------|
| Actual | Original | Revised | | Gross | Gross | Net |
| £000's | Estimate | Estimate | | Expend | Income | Expend |
| | £000's | £000's | | £000's | £000's | £000's |
| | | | Direct Services | | | |
| 421 | 431 | 441 | Highways | 577 | 143 | 434 |
| (412) | (440) | (315) | Car & Lorry Parking | 1,218 | 1,557 | (339) |
| 583 | 855 | 783 | Land Drainage & Sewerage | 792 | 6 | 786 |
| 592 | 846 | 909 | Total (Transferred to GF Summary) | 2,587 | 1,706 | 881 |
| | | | Support and Trading Services | | | |
| 293 | 346 | 286 | Building Services | 304 | 0 | 304 |
| 957 | 1,057 | 1,026 | Grounds Maintenance | 1,219 | 124 | 1,095 |
| 260 | 281 | 307 | Civil Engineering | 308 | 5 | 303 |
| 209 | 227 | 226 | Fleet Operations | 461 | 229 | 232 |
| (478) | (468) | (511) | Recharged To This Portfolio | (675) | (106) | (569) |
| (1,241) | (1,443) | (1,334) | Recharged To Other Portfolio's | (1,617) | (252) | (1,365) |
| 0 | 0 | 0 | Total | 0 | 0 | 0 |
| 592 | 846 | 909 | Portfolio Total | 2,587 | 1,706 | 881 |
| 491 | 576 | 600 | Continuing Services Budget | | | 789 |
| 42 | 80 | 137 | Continuing Services Budget - Growth | | | 32 |
| 0 | (45) | (61) | Continuing Services Budget - Savings | | | (30) |
| 533 | 611 | 676 | Total Continuing Services Budget | | | 791 |
| 161 | 285 | 333 | Development Fund - Expenditure | | | 90 |
| (102) | (50) | (100) | Development Fund - Savings | | | 0 |
| 59 | 235 | 233 | Total District Development Fund | | | 90 |
| 592 | 846 | 909 | Portfolio Total | | | 881 |

Planning and Economic Development

General Fund Estimate Summary

| 2006/07 | 2007/08 | | | 2008/09 | | |
|-------------------------------------|------------------------------|-----------------------------|--|-------------------------|-------------------------|-----------------------|
| Actual £000 | Original Estimate £000 | Revised Estimate £000 | | Gross Expend £000 | Gross Income £000 | Net Expend £000 |
| Direct Services | | | | | | |
| 83 | 101 | 135 | Economic Development | 182 | 0 | 182 |
| 19 | 20 | 21 | Bus Shelters | 23 | 0 | 23 |
| 187 | 200 | 206 | Countrycare | 248 | 21 | 227 |
| 199 | 224 | 180 | Conservation Policy | 209 | 0 | 209 |
| 454 | 627 | 477 | Forward Planning | 761 | 73 | 688 |
| 85 | 113 | 144 | Town Centre Enhancements | 135 | 4 | 131 |
| 1,027 | 1,285 | 1,163 | Total Direct Services | 1,558 | 98 | 1,460 |
| Regulatory Services | | | | | | |
| 260 | 253 | 232 | Planning Appeals | 243 | 3 | 240 |
| 520 | 613 | 573 | Development Control Enforcement | 523 | 2 | 521 |
| 506 | 412 | 596 | Development Control | 1,152 | 669 | 483 |
| 0 | 0 | 0 | Building Control Fee Earning | 674 | 674 | 0 |
| 155 | 162 | 169 | Building Control Non Fee Earning | 176 | 0 | 176 |
| 1,441 | 1,440 | 1,570 | Total Regulatory Services | 2,768 | 1,348 | 1,420 |
| 2,468 | 2,725 | 2,733 | Total (Transferred to GF Summary) | 4,326 | 1,446 | 2,880 |
| Support and Trading Services | | | | | | |
| 527 | 511 | 632 | Planning Administration | 632 | 72 | 560 |
| (496) | (481) | (595) | Recharged to this Portfolio | (595) | (68) | (527) |
| (31) | (29) | (36) | Recharged to other Portfolios | (37) | (4) | (33) |
| (0) | (0) | (0) | Total | (0) | 0 | (0) |
| 2,468 | 2,725 | 2,733 | Portfolio Total | 4,326 | 1,446 | 2,880 |
| 2,310 | 2,371 | 2,326 | Continuing Services Budget | | | 2,460 |
| 19 | 14 | 105 | Continuing Services Budget - Growth | | | 20 |
| (19) | (9) | (100) | Continuing Services Budget - Savings | | | (27) |
| 2,310 | 2,376 | 2,331 | Total Continuing Services Budget | | | 2,453 |
| 286 | 364 | 490 | District Development Fund - Expenditure | | | 627 |
| (128) | (15) | (88) | District Development Fund - Savings | | | (200) |
| 158 | 349 | 402 | Total District Development Fund | | | 427 |
| 2,468 | 2,725 | 2,733 | Portfolio Total | | | 2,880 |

Environmental Protection

General Fund Estimate Summary

| 2006/07 Actual £000's | 2007/08 Original Estimate Revised Estimate £000's | | | 2008/09 Gross Expend £000's | 2008/09 Gross Income £000's | Net Expend £000's |
|-----------------------------|--|--------------|--|--------------------------------------|--------------------------------------|-------------------------|
| | | | Direct Services | | | |
| 1,372 | 1,385 | 1,322 | Environmental Health | 1,523 | 70 | 1,453 |
| 5,553 | 5,386 | 6,332 | Waste Management | 6,052 | 1,039 | 5,013 |
| 79 | 99 | 91 | Environmental Initiatives | 91 | 0 | 91 |
| 7,004 | 6,870 | 7,745 | Total Direct | 7,666 | 1,109 | 6,557 |
| | | | Regulatory Services | | | |
| 31 | 58 | 5 | Licensing and Registrations | 114 | 96 | 18 |
| (3) | 14 | (19) | Hackney Carriages Licensing | 131 | 143 | (12) |
| 28 | 72 | (14) | Total Regulatory | 245 | 239 | 6 |
| 7,032 | 6,942 | 7,731 | Total (Transferred to GF Summary) | 7,911 | 1,348 | 6,563 |
| | | | Support and Trading Services | | | |
| 551 | 558 | 527 | Environmental Administration | 568 | 0 | 568 |
| (379) | (362) | (362) | Recharged To This Portfolio | (391) | 0 | (391) |
| (172) | (196) | (165) | Recharged To Other Portfolio's | (177) | 0 | (177) |
| 0 | 0 | 0 | Total | 0 | 0 | 0 |
| 7,032 | 6,942 | 7,731 | Portfolio Total | 7,911 | 1,348 | 6,563 |
| 5,399 | 6,931 | 6,973 | Continuing Services Budget | | | 7,144 |
| 1,354 | 11 | 11 | Continuing Services Budget - Growth | | | 143 |
| (262) | 0 | (51) | Continuing Services Budget - Savings | | | (758) |
| 6,491 | 6,942 | 6,933 | Total Continuing Services Budget | | | 6,529 |
| 703 | 56 | 854 | Development Fund - Expenditure | | | 34 |
| (162) | (56) | (56) | Development Fund - Savings | | | 0 |
| 541 | 0 | 798 | Total District Development Fund | | | 34 |
| 7,032 | 6,942 | 7,731 | Portfolio Total | | | 6,563 |

| CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST | | | Original | Revised | Estimate | Estimate | Estimate | Estimate |
|--|--|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Portfolio | Service | | 2007/08 £000's | 2007/08 £000's | 2008/09 £000's | 2009/10 £000's | 2010/11 £000's | 2011/12 £000's |
| Leaders Portfolio | | | | | | | | |
| | Corporate Policy Making | Top Man Structure Salary Savings | | (78) | (128) | | | |
| | Corporate Policy Making | Development of Community Strategy | | | 10 | | | |
| | Subscriptions | Disbanding of the Essex Local Govt Association | | (6) | (6) | | | |
| | Civic and Member | Member Electronic Services (Trans from IEG) | (12) | (12) | | | | |
| | Civic and Member | Webcasting Project | | | 25 | | | |
| | Civic and Member | Members Allowances | | | 30 | | | |
| | Civic Ceremonial | Car Hire/ Civic Awards | 2 | 2 | | | | |
| | Civic Ceremonial | Additional Support for Chairman | 5 | 5 | | | | |
| | Elections | Running Costs of New Software | 3 | 3 | | | | |
| | Total Leader's Portfolio | | (2) | (86) | (69) | 0 | 0 | 0 |
| Community Wellbeing | | | | | | | | |
| | Concessionary Fares | Transport for London reduction in passes issued | | (12) | | | | |
| | Concessionary Fares | Bus pass savings | | | (133) | | | |
| | Safer Communities | Graffiti Removal | | 15 | | | | |
| | Safer Communities | Graffiti Removal HRA Contribution | | (15) | | | | |
| | Safer Communities | CCTV Operations Officer | | | 28 | | | |
| | Safer Communities | ASB Investigations Officer | | | 47 | | | |
| | Safer Communities | Equipment and maintenance | | | 5 | | | |
| | Safer Communities | CCTV replacement and maintenance | | | 35 | | | |
| | Total Community Wellbeing | | 0 | (12) | (18) | 0 | 0 | 0 |
| Finance, Performance Management, and Corporate Support Services | | | | | | | | |
| | Local Taxation | NDR Reduction in Court Cost Fees | (2) | 13 | | | | |
| | Local Taxation | Council Tax (Increase)/Decrease in Court Costs Fees | (21) | | | | | |
| | Finance Miscellaneous | Building Maintenance - Inflation | 4 | 4 | | | | |
| | Finance Miscellaneous | Increase in Employers Pension Conts(Act Val 2007) | | | 92 | 92 | 93 | |
| | Finance Miscellaneous | Increase in District Audit Fees | | | 20 | 20 | 20 | |
| | Finance Miscellaneous | Restructuring savings | | | (300) | | | |
| | Finance Miscellaneous | Finance contingency | | | 175 | | | |
| | Housing Benefits/Local Taxation | Replacement Revenues & Benefits System | 16 | 16 | 16 | 4 | | |
| | Housing Benefits | Housing Benefit Admin Subsidy settlement reductions | | | 22 | 20 | | |
| | Housing Benefits | Non HRA Rent Rebates | | (85) | | | | |
| | Office Accommodation | Additional costs of reletting office cleaning contract | 7 | 7 | | | | |
| | Industrial Estates | Langston Road Industrial Estate- Temporary Car Parking | | 2 | 24 | | | |
| | Industrial Estates | Oakwood Hill Industrial Estate - rents | | 7 | | | | |
| | Industrial Estates | Oakwood Hill Workshop Units - rents | | (17) | | | | |
| | Industrial Estates | Brooker Road Industrial Estate - rents | | (6) | | | | |
| | David Lloyd Centre | Commission & rent reviews | | (8) | | | | |
| | All Services | Computer Equipment New Procurement Arrangements | (38) | (38) | | | | |
| | All Services | New Mobile Phone Contract | (35) | (30) | (5) | | | |
| | All Services | New Photocopier Contract | (4) | (4) | | | | |
| | Energy Sites | Energy Costs | 44 | 26 | | | | |
| | Total Finance,Performance Management and Corporate Support Services | | (29) | (113) | 44 | 136 | 113 | 0 |

| CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST | | | Original | Revised | Estimate | Estimate | Estimate | Estimate |
|--|---------------------------------|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Portfolio | Service | | 2007/08 £000's | 2007/08 £000's | 2008/09 £000's | 2009/10 £000's | 2010/11 £000's | 2011/12 £000's |
| Housing | Private Sector Housing | Env. Health. Practitioner for HMO's | 19 | 16 | | | | |
| | Private Sector Housing | Environmental Health Practitioner | 41 | 11 | 30 | | | |
| | Private Sector Housing | Finders Fee Scheme | 5 | 5 | | | | |
| | Reinstatement Grants | End of Subsidy | 113 | 113 | 331 | 1 | | |
| | Total Housing | | 178 | 145 | 361 | 1 | | |
| Leisure | Leisure Management | Leisure Centre Income Share | (50) | (14) | (36) | | | |
| | Waltham Abbey Leisure Centre | Revision of Joint Use Agreement | (10) | (10) | | | | |
| | Leisure Services | Increased Energy Costs | 10 | 6 | | | | |
| | Total Leisure | | (50) | (18) | (36) | 0 | 0 | 0 |
| Environmental Protection | Pollution Control | Bobbingworth Tip Maintenance | 11 | 11 | | 7 | | |
| | Licensing & Registration | Increased income | | (26) | | | | |
| | Hackney Carriage Licensing | Increased income | | (25) | (6) | | | |
| | Waste Management | New Contract | | | (604) | | | |
| | Waste Management | Weed Spraying & Tipping Away | | | (148) | | | |
| | Waste Management | Safer, Cleaner and Greener | | | 76 | | | |
| | Neighbourhoods / Rapid Response | Safer, Cleaner and Greener | | | 59 | | | |
| | Animal Welfare | Stray Dogs | | | 8 | | | |
| Total Environmental Protection | | 11 | (40) | (615) | 7 | 0 | 0 | |
| Planning & Economic Development | Tourism | End of Sec 106 contribution to W Abbey TIC | 5 | 5 | | | | |
| | Building Control | Additional Consultancy Fees | | 25 | | | | |
| | Building Control | Building Control Ring Fence | | (25) | | | | |
| | Building Control | Additional Income | (9) | (70) | | | | |
| | Building Control | Building Control Ring Fence | 9 | 70 | | | | |
| | Building Control | Training Expenses | | (10) | | | | |
| | Building Control | Building Control Ring Fence | | 10 | | | | |
| | Development Control | Contaminated Land Consultants Fees | | 20 | 20 | | | |
| | Development Control | Income from Pre-application Discussions | | (20) | (20) | | | |
| | Forward Planning | Strategic Environmental Assessment | | | (7) | | | |
| Total Planning & Economic Development | | 5 | 5 | (7) | | | | |
| Civil Engineering & Maintenance | Off Street Car Parking | Free Saturday Parking | 75 | 88 | | | | |
| | Off Street Car Parking | Increased Income | (45) | (45) | | | | |
| | Off Street Car Parking | Additional staffing costs | | 7 | 6 | | | |
| | On Street Car Parking | Additional staffing costs | | 6 | 6 | | | |

| CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST | | | Original | Revised | Estimate | Estimate | Estimate | Estimate |
|---|--|----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Portfolio | Service | | 2007/08 £000's | 2007/08 £000's | 2008/09 £000's | 2009/10 £000's | 2010/11 £000's | 2011/12 £000's |
| | On Street Car Parking | Additional staffing costs | | (6) | (6) | | | |
| | Off Street Car Parking | Additional costs of new contract | | 9 | 10 | | | |
| | On Street Car Parking | Additional costs of new contract | | 10 | 10 | | | |
| | On Street Car Parking | Additional costs of new contract | | (10) | (10) | | | |
| | Off Street Car Parking | Reduced Penalty Notice Income | | 13 | | | | |
| | Off Street Car Parking | Reduced Maintenance | | | (14) | | | |
| | Grounds Maintenance/Car Parking | Increased Energy Costs | 5 | 4 | | | | |
| | Total Civil Engineering & Maintenance | | 35 | 76 | 2 | 0 | 0 | 0 |
| Other Items | Increased Investment Interest | | | (102) | | | | |
| | Car Leasing | Amendments to Scheme | (10) | (18) | (6) | | | |
| | Total CSB | | 138 | (163) | (344) | 144 | 113 | 0 |

| DISTRICT DEVELOPMENT FUND | | Original | B/F from 2006/07 | Revised | Estimate | Estimate | Estimate | Estimate |
|--|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Portfolio | Service | 2007/08 £000's | 2007/08 £000's | 2007/08 £000's | 2008/09 £000's | 2009/10 £000's | 2010/11 £000's | 2011/12 £000's |
| Leaders | Corporate Policy Making | 10 | | 10 | | | | |
| | Corporate Policy Making | | 30 | | | | | |
| | Corporate Policy Making | | | 163 | | | | |
| | Corporate Policy Making | | | (33) | | | | |
| | Elections | | | 4 | | | | |
| | Civic and Member | 2 | | 1 | | | | |
| | Civic and Member | | | | 4 | | | |
| | Public Relations | 31 | | | 31 | | | |
| | Total Leaders | 43 | 30 | 145 | 35 | 0 | 0 | 0 |
| Community Wellbeing | Concessionary Fares | | 21 | 21 | | | | |
| | Concessionary Fares | | | 53 | | | | |
| | Concessionary Fares | | | (53) | | | | |
| | Concessionary Fares | | | | (235) | (241) | (247) | |
| | Concessionary Fares | | | | 235 | 241 | 247 | |
| | Safer Communities | | | | 2 | | | |
| | Safer Communities | | | | 5 | | | |
| | Safer Communities | | | | 2 | | | |
| | Total Community Wellbeing | 0 | 21 | 21 | 9 | 0 | 0 | 0 |
| Finance and Performance Management and Corporate Support Services | Accountancy | | | | 3 | | | |
| | Finance Miscellaneous | | | | 20 | | | |
| | Finance Miscellaneous | 20 | 14 | 20 | 14 | | | |
| | Housing Benefits | 40 | | 40 | | | | |
| | Housing Benefits | (167) | | (167) | | | | |
| | Housing Benefits | | 6 | 6 | | | | |
| | Housing Benefits | | 15 | 8 | 7 | | | |
| | Housing Benefits | | | (108) | | | | |
| | Housing Benefits | | | 108 | | | | |
| | Housing Benefits | | | (14) | | | | |
| | Housing Benefits | | | 14 | | | | |
| | Housing Benefits/Local Taxation | 80 | 26 | 106 | 40 | | | |
| | Industrial Estates | | 34 | 39 | | | | |
| | Insurance/Risk Management | 9 | (3) | 3 | | | | |
| | Legal Services | 9 | 2 | | 11 | | | |
| | Legal Services | 17 | | | 17 | | | |
| | Legal Services | 41 | 1 | | 42 | | | |
| | Legal Services | | 3 | | 3 | | | |
| | Local Land Charges | | 9 | | | | | |
| | Land Charges | | | 57 | | | | |
| | Land Charges | | | (20) | | | | |
| | Office Accommodation | 66 | 47 | 71 | 77 | 31 | 20 | |
| | Office Accommodation | | 9 | | | | | |
| | Office Accommodation | | 4 | 13 | 100 | | | |
| | Office Accommodation | | 10 | 10 | 100 | | | |
| | Office Accommodation | | 4 | | | | | |
| | Office Accommodation | | | 5 | | | | |
| | Unappropriated Land | | | 26 | | | | |
| | Unappropriated Land | | | 20 | | | | |
| | Non HRA Building Maintenance | | | | 130 | | | |
| | Total Finance, Performance Management and Corporate Support Services | 115 | 181 | 260 | 541 | 31 | 20 | 0 |

| DISTRICT DEVELOPMENT FUND | | | Original | B/F from | Revised | Estimate | Estimate | Estimate | Estimate |
|---------------------------------------|---------------------------------|---|------------|------------|-----------|-----------|----------|----------|----------|
| Portfolio | Service | | 2007/08 | 2006/07 | 2007/08 | 2008/09 | 2009/10 | 2010/11 | 2011/12 |
| | | | £000's | £000's | £000's | £000's | £000's | £000's | £000's |
| Housing | Homelessness | Homelessness Prevention Officers | 9 | 9 | 18 | | | | |
| | Private Sector Housing | Housing strategy and empty homes surveys | 4 | 4 | | 8 | | | |
| | Private Sector Housing | Consultancy Private Sector Assistance Policy | 10 | | 5 | 15 | | | |
| | Private Sector Housing | Handyperson Scheme | 3 | | 2 | 1 | | | |
| | Total Housing | | 26 | 13 | 25 | 24 | 0 | 0 | 0 |
| Leisure | Leisure Management | Alternative Management | 151 | | 168 | | | | |
| | Loughton Leisure Centre | Mediation | | | 15 | | | | |
| | Community Development | Provision of Portakabin | 7 | 4 | 4 | | | | |
| | Open Spaces | Nursery Maintenance | | | 7 | | | | |
| | North Weald Airfield | High Voltage Distribution Network 5 yr Programme | | 5 | | 5 | | | |
| | North Weald Airfield | Scouts Jamboree Additional Income | (50) | | (73) | | | | |
| | North Weald Airfield | Maintenance | | 11 | 11 | | | | |
| | Museum | Community Venues Outreach Pilot Project | | 10 | 10 | | | | |
| | Community Development | Additional Projects | 20 | | 20 | | | | |
| | Community Development | Additional Projects | (20) | | (20) | | | | |
| | Community Development | Youth Council | | | 5 | | | | |
| | Sports Development | Additional Projects | 30 | | 39 | | | | |
| | Sports Development | Additional Projects | (30) | | (39) | | | | |
| Total Leisure | | 108 | 30 | 147 | 5 | 0 | 0 | 0 | |
| Environmental Protection | Waste Management | Recycling Measures | 56 | | 56 | | | | |
| | Waste Management | Maintaining waste service whilst procurement undertaken | | 186 | 717 | | | | |
| | Waste Management | Subscription to procurement hub | | | 15 | 7 | | | |
| | Waste Management | Government Grant | (56) | | (56) | | | | |
| | Waste Management | Contract termination and new contract set up | | 228 | 66 | | | | |
| | Waste Management | Trade Waste Account | | (25) | | | | | |
| | Waste Management | Safer, Cleaner and Greener | | | | 5 | | | |
| | Neighbourhoods / Rapid Response | Safer, Cleaner and Greener | | | | 18 | | | |
| | Pollution Control | Air Quality Management Area | | | | 4 | | | |
| | Pollution Control | Bobbingworth Tip | | | | | 4 | 1 | |
| Total Environmental Protection | | 0 | 389 | 798 | 34 | 4 | 1 | 0 | |

| DISTRICT DEVELOPMENT FUND | | | Original | B/F from | Revised | Estimate | Estimate | Estimate | Estimate | |
|--|---|--|------------|------------|--------------|--------------|------------|------------|------------|----------|
| Portfolio | Service | | 2007/08 | 2006/07 | 2007/08 | 2008/09 | 2009/10 | 2010/11 | 2011/12 | |
| | | | £000's | £000's | £000's | £000's | £000's | £000's | £000's | |
| Planning & Economic Development | Building Control | New IT system | | 23 | | | | | | |
| | Building Control | New IT system | | (23) | | | | | | |
| | Countrycare | Veteran Tree Project | | | 40 | | | | | |
| | Countrycare | Veteran Tree Project | | | (40) | | | | | |
| | Development Control | New IT system | | 48 | | | | | | |
| | Development Control | Agency Staff | | | 0 | | | | | |
| | Development Control | Compensation Waste Transfer Station | | | 46 | | | | | |
| | Development Control | Reduced Income | | | 40 | | | | | |
| | Economic Development | Developing Business Networks | | | | 5 | | | | |
| | Economic Development | Enhanced Business Contacts | | | 4 | | | | | |
| | Economic Development | Town Centre Manager | | | | 35 | | | | |
| | Enforcement | Paynes Lane Traveller Incursion | | 122 | | 85 | | | | |
| | Forward Planning | High Hedges Legislation - Staffing | | 18 | (1) | 17 | | | | |
| | Forward Planning | Technical Planning Officer -Tree Preservation | | | | 14 | 4 | | | |
| | Forward Planning | Local Development Framework | | 160 | 51 | 40 | 288 | 217 | 615 | 153 |
| | Planning Services | Planning Delivery Grant 1 | | 15 | 2 | 17 | | | | |
| | Planning Services | Planning Delivery Grant 2 | | 24 | 23 | 20 | | | | |
| | Planning Services | Planning Delivery Grant 3 | | 10 | 12 | 22 | | | | |
| | Planning Services | Planning Delivery Grant 3 | | | | 0 | | | | |
| | Planning Services | Planning Delivery Grant 4 | | | 49 | 49 | | 2 | | |
| | Planning Services | Planning Delivery Grant 4 | | | | | | | (40) | |
| | Planning Services | Planning Delivery Grant 5 | | 15 | | 48 | | | | 160 |
| | Planning Services | Planning Delivery Grant 5 | | (15) | | (48) | | | | (160) |
| | Planning Services | Scanning DDF | | | 25 | 35 | | | | |
| | Tourism | Rural Projects and Tourism Officer | | | | | | | | 30 |
| | Tourism | Tourism Summit | | | | 2 | | | | |
| | Town Centre Enhancements | Waltham Abbey Town Centre improvements | | | | 25 | | | | |
| Town Centre Enhancements | Town Centre Support | | | | | 12 | 12 | 12 | | |
| Total Planning & Economic Development | | | 349 | 209 | 402 | 427 | 235 | 627 | 153 | |
| Civil Engineering & Maintenance | Land Drainage | Remedial Works Principal Ordinary Watercourses | 199 | | 199 | 90 | | | | |
| | Land Drainage | Senior Engineer (2 Years) | 50 | | 100 | | | | | |
| | Land Drainage | Reimbursement from Environment Agency | (50) | | (100) | | | | | |
| | Highways | Residual Costs | 36 | | 34 | | | | | |
| | Total Civil Engineering & Maintenance | | | 235 | 0 | 233 | 90 | 0 | 0 | 0 |
| Total Portfolio District Development Fund | | | 876 | 873 | 2,031 | 1,165 | 270 | 648 | 153 | |
| Other Items | Reimbursement of Highways Residual Costs | | (117) | | (117) | | | | | |
| | Increased Investment Interest | | | | (312) | | | | | |
| | Second Homes Discount Allowance | | | | (73) | (87) | | | | |
| | Backdated Housing Grant | | | | (325) | | | | | |
| | Local Authority Business Growth Incentives Scheme | | | (200) | | (241) | | | | |
| Total District Development Fund | | | 559 | 873 | 963 | 1,078 | 270 | 648 | 153 | |

HOUSING PORTFOLIO HOUSING REVENUE ACCOUNT SUMMARY

| <i>2006/07</i> | <i>2007/08</i> | | | <i>2008/09</i> |
|--------------------------------|---|--|-------------------------------------|---|
| <i>Actual</i> <i>£000's</i> | <i>Original</i> <i>Estimate</i> <i>£000's</i> | <i>Revised</i> <i>Estimate</i> <i>£000's</i> | | <i>Original</i> <i>Estimate</i> <i>£000's</i> |
| | | | EXPENDITURE | |
| 3,780 | 4,070 | 4,154 | Supervision & Management General | 4,313 |
| 3,118 | 3,421 | 3,392 | Supervision & Management Special | 3,367 |
| 355 | 335 | 353 | Rents,Rates Taxes & Insurances | 369 |
| 5,500 | 5,700 | 5,700 | Contribution to Repairs Fund | 6,000 |
| 12,753 | 13,526 | 13,599 | MANAGEMENT & MAINTENANCE | 14,049 |
| 7,766 | 7,667 | 8,527 | Depreciation | 8,654 |
| 48 | 46 | 53 | Debt Management Expenses | 49 |
| 8,229 | 8,868 | 8,842 | HRA Subsidy Payable | 10,842 |
| 103 | 75 | 106 | Provision for Bad/Doubtful Debts | 110 |
| 28,899 | 30,182 | 31,127 | | 33,704 |
| | | | INCOME | |
| 22,039 | 23,467 | 23,390 | Gross Rent of Dwellings | 24,043 |
| 2,388 | 2,476 | 2,525 | Non Dwellings Rent | 2,501 |
| 1,753 | 1,526 | 1,499 | Charges for Services & Facilities | 1,512 |
| 272 | 293 | 291 | Contribution from General Fund | 323 |
| 26,452 | 27,762 | 27,705 | | 28,379 |
| 2,447 | 2,420 | 3,422 | NET COST OF SERVICES | 5,325 |

HOUSING PORTFOLIO HOUSING REVENUE ACCOUNT SUMMARY

| <i>2006/07</i> | | <i>2007/08</i> | | | 2008/09 |
|---------------------|---------------------|---------------------|--|--|---------------------|
| <i>Actual</i> | <i>Original</i> | <i>Revised</i> | | | Original |
| £000's | Estimate | Estimate | | | Estimate |
| | £000's | £000's | | | £000's |
| 2,447 | 2,420 | 3,422 | NET COST OF SERVICES | | 5,325 |
| (1,735) | (1,740) | (2,164) | Interest on Receipts and Balances | | (2,020) |
| (3,239) | (3,077) | (3,939) | Depreciation | | (4,051) |
| 266 | 299 | 195 | Pensions Interest Payable/Return on Assets | | 195 |
| <u>(2,261)</u> | <u>(2,098)</u> | <u>(2,486)</u> | NET OPERATING INCOME | | <u>(551)</u> |
| | | | APPROPRIATIONS | | |
| 2,388 | 1,985 | 1,985 | Capital Exp. Charged to Revenue | | 1,135 |
| (204) | (269) | (239) | FRS 17 Adjustment | | (194) |
| 44 | 15 | 15 | Transfer to Capital Reserves | | 15 |
| <u>2,228</u> | <u>1,731</u> | <u>1,761</u> | | | <u>956</u> |
| <u>(33)</u> | <u>(367)</u> | <u>(725)</u> | (SURPLUS)/DEFICIT FOR YEAR | | <u>405</u> |
| 5,599 | 5,632 | 5,632 | BALANCE BROUGHT FORWARD | | 6,357 |
| (33) | (367) | (725) | (SURPLUS)/DEFICIT FOR YEAR | | 405 |
| <u>5,632</u> | <u>5,999</u> | <u>6,357</u> | BALANCE CARRIED FORWARD | | <u>5,952</u> |

HOUSING PORTFOLIO HOUSING REPAIRS FUND SUMMARY

| <i>2006/07</i> | | <i>2007/08</i> | | | <i>2008/09</i> |
|----------------|-----------------|-----------------|-----------------------------------|--|-----------------|
| <i>Actual</i> | <i>Original</i> | <i>Revised</i> | | | <i>Original</i> |
| <i>£000's</i> | <i>Estimate</i> | <i>Estimate</i> | | | <i>Estimate</i> |
| | <i>£000's</i> | <i>£000's</i> | | | <i>£000's</i> |
| | | | EXPENDITURE | | |
| 3,176 | 3,444 | 3,417 | Responsive and Void Repairs | | 3,668 |
| 1,980 | 2,032 | 2,051 | Planned & Cyclical Maintenance | | 2,131 |
| 171 | 183 | 185 | Other items | | 166 |
| 5,327 | 5,659 | 5,653 | TOTAL EXPENDITURE | | 5,965 |
| (5,500) | (5,700) | (5,700) | CONTRIBUTION FROM HRA | | (6,000) |
| (173) | (41) | (47) | (SURPLUS)/DEFICIT FOR YEAR | | (35) |
| 3,075 | 3,248 | 3,248 | BALANCE BROUGHT FORWARD | | 3,295 |
| (173) | (41) | (47) | (SURPLUS)/DEFICIT FOR YEAR | | (35) |
| 3,248 | 3,289 | 3,295 | BALANCE CARRIED FORWARD | | 3,330 |

HOUSING PORTFOLIO MAJOR REPAIRS RESERVE SUMMARY

| <i>2006/07</i> | | <i>2007/08</i> | | | <i>2008/09</i> |
|----------------|-----------------|-----------------|-----------------------------------|--|-----------------|
| <i>Actual</i> | <i>Original</i> | <i>Revised</i> | | | <i>Original</i> |
| <i>£000's</i> | <i>Estimate</i> | <i>Estimate</i> | | | <i>Estimate</i> |
| | <i>£000's</i> | <i>£000's</i> | | | <i>£000's</i> |
| | | | EXPENDITURE | | |
| 2,184 | 4,179 | 4,074 | CAPITAL EXPENDITURE | | 7,650 |
| 3,239 | 3,062 | 3,924 | TRANSFERRED TO HRA | | 4,036 |
| 5,423 | 7,241 | 7,998 | TOTAL EXPENDITURE | | 11,686 |
| (7,766) | (7,667) | (8,527) | DEPRECIATION | | (8,654) |
| (2,343) | (426) | (529) | (SURPLUS)/DEFICIT FOR YEAR | | 3,032 |
| 3,312 | 2,935 | 5,655 | BALANCE BROUGHT FORWARD | | 6,184 |
| (2,343) | (426) | (529) | (SURPLUS)/DEFICIT FOR YEAR | | 3,032 |
| 5,655 | 3,361 | 6,184 | BALANCE CARRIED FORWARD | | 3,152 |

**CAPITAL PROGRAMME
2007/08 to 2011/12 FORECAST**

| | 2007/08 Original £000 | 2007/08 Revised £000 | 2008/09 Forecast £000 | 2009/10 Forecast £000 | 2010/11 Forecast £000 | 2011/12 Forecast £000 | 5 Year Total £000 |
|--------------------------------------|--------------------------------------|-------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|----------------------------------|
| EXPENDITURE | | | | | | | |
| Finance & Performance Management | 1,060 | 1,148 | 1,298 | 2,125 | 304 | 310 | 5,185 |
| Leader's Portfolio | 0 | 15 | 0 | 0 | 0 | 0 | 15 |
| Leisure & Young People | 50 | 135 | 230 | 61 | 62 | 63 | 551 |
| Environmental Protection | 1,300 | 1,820 | 704 | 0 | 0 | 0 | 2,524 |
| Planning & Economic Development | 1,970 | 293 | 2,000 | 0 | 0 | 0 | 2,293 |
| Civil Engineering & Maintenance | 312 | 377 | 700 | 262 | 262 | 262 | 1,863 |
| Total Non-Housing | 4,692 | 3,788 | 4,932 | 2,448 | 628 | 635 | 12,431 |
| Housing GF | 1,855 | 2,397 | 2,027 | 1,005 | 875 | 750 | 7,054 |
| HRA | 6,204 | 6,088 | 8,815 | 5,277 | 5,071 | 5,071 | 30,322 |
| Housing DLO | 50 | 51 | 50 | 50 | 50 | 50 | 251 |
| Total Housing | 8,109 | 8,536 | 10,892 | 6,332 | 5,996 | 5,871 | 37,627 |
| TOTAL | 12,801 | 12,324 | 15,824 | 8,780 | 6,624 | 6,506 | 50,058 |
| FUNDING | | | | | | | |
| DCLG Grant for DFG | 125 | 125 | 232 | 150 | 150 | 150 | 807 |
| DCLG Grant for Other Housing Gts | 420 | 200 | 285 | 188 | 0 | 0 | 673 |
| IEG Grant | 240 | 304 | 0 | 0 | 0 | 0 | 304 |
| DEFRA Grant | 56 | 56 | 0 | 0 | 0 | 0 | 56 |
| PDG Capital Grant | 0 | 75 | 0 | 0 | 0 | 0 | 75 |
| Market Funding | 50 | 110 | 210 | 61 | 62 | 63 | 506 |
| Leaseholder Funding | 30 | 80 | 80 | 80 | 80 | 80 | 400 |
| Private Funding | 235 | 235 | 0 | 0 | 0 | 0 | 235 |
| Total Grants | 1,156 | 1,185 | 807 | 479 | 292 | 293 | 3,056 |
| Housing GF (Use of Trans. Relief) | 0 | 1,000 | 0 | 0 | 0 | 0 | 1,000 |
| Housing GF (Other Capital Receipts) | 1,100 | 837 | 1,510 | 667 | 725 | 600 | 4,339 |
| Non Housing (Other Capital Receipts) | 4,321 | 3,243 | 4,722 | 2,387 | 566 | 572 | 11,490 |
| Total Capital Receipts | 5,421 | 5,080 | 6,232 | 3,054 | 1,291 | 1,172 | 16,829 |
| HRA - RCCO | 1,985 | 1,985 | 1,135 | 1,529 | 1,463 | 1,450 | 7,562 |
| HRA - MRR | 4,239 | 4,074 | 7,650 | 3,718 | 3,578 | 3,591 | 22,611 |
| Total Revenue Contributions | 6,224 | 6,059 | 8,785 | 5,247 | 5,041 | 5,041 | 30,173 |
| TOTAL | 12,801 | 12,324 | 15,824 | 8,780 | 6,624 | 6,506 | 50,058 |

CAPITAL PROGRAMME
2007/08 to 2011/12 FORECAST

| | 2007/08 Original £000 | 2007/08 Revised £000 | 2008/09 Forecast £000 | 2009/10 Forecast £000 | 2010/11 Forecast £000 | 2011/12 Forecast £000 | 5 Year Total £000 |
|---|--------------------------------------|-------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|----------------------------------|
| Finance & Performance Management | | | | | | | |
| Youth Sports Facilities | 121 | 132 | 0 | 0 | 0 | 0 | 132 |
| Planning Service Accommodation Works | 0 | 15 | 0 | 0 | 0 | 0 | 15 |
| Civic Office Works | 36 | 62 | 398 | 86 | 4 | 10 | 560 |
| Messenger Vehicles | 16 | 15 | 0 | 0 | 0 | 0 | 15 |
| General Capital Contingency | 250 | 181 | 0 | 0 | 0 | 0 | 181 |
| IEG : Customer Services Trans Prog | 240 | 261 | 0 | 0 | 0 | 0 | 261 |
| IEG : ERDMS | 0 | 31 | 0 | 0 | 0 | 0 | 31 |
| IEG : Legal Case Man. System | 0 | 2 | 0 | 0 | 0 | 0 | 2 |
| IEG : Committee Man. System | 0 | 10 | 0 | 0 | 0 | 0 | 10 |
| Total IEG | 240 | 304 | 0 | 0 | 0 | 0 | 304 |
| Revenues & Benefits System | 97 | 97 | 0 | 0 | 0 | 0 | 97 |
| General IT | 300 | 221 | 400 | 300 | 300 | 300 | 1,521 |
| Civic Offices Computer Suite No.2 | 0 | 85 | 0 | 0 | 0 | 0 | 85 |
| Planning & Land Charges System | 0 | 36 | 0 | 0 | 0 | 0 | 36 |
| Customer Services Trans Prog | 0 | 0 | 500 | 1,739 | 0 | 0 | 2,239 |
| Total | 1,060 | 1,148 | 1,298 | 2,125 | 304 | 310 | 5,185 |
| Leader's Portfolio | | | | | | | |
| Merlin Way Land Sale | 0 | 15 | 0 | 0 | 0 | 0 | 15 |
| Total | 0 | 15 | 0 | 0 | 0 | 0 | 15 |
| Leisure & Young People | | | | | | | |
| Loughton Leisure Centre | 0 | 14 | 0 | 0 | 0 | 0 | 14 |
| Ongar Leisure Centre : Extension | 0 | 3 | 20 | 0 | 0 | 0 | 23 |
| N W Airfield Market Improvements | 50 | 110 | 210 | 61 | 62 | 63 | 506 |
| Museum Redisplay Programme | 0 | 8 | 0 | 0 | 0 | 0 | 8 |
| Total | 50 | 135 | 230 | 61 | 62 | 63 | 551 |
| Environmental Protection | | | | | | | |
| Bobbingworth Tip | 1,300 | 1,000 | 681 | 0 | 0 | 0 | 1,681 |
| Environ. Protection Equipment | 0 | 20 | 0 | 0 | 0 | 0 | 20 |
| Safer Cleaner Greener | 0 | 0 | 23 | 0 | 0 | 0 | 23 |
| Refuse and Street Cleansing Vehicles | 0 | 800 | 0 | 0 | 0 | 0 | 800 |
| Total | 1,300 | 1,820 | 704 | 0 | 0 | 0 | 2,524 |
| Planning & Economic Development | | | | | | | |
| Town Centre Enhancement Works: | | | | | | | |
| Loughton High Road (Phase 2) | 0 | 53 | 0 | 0 | 0 | 0 | 53 |
| Loughton Broadway | 1,970 | 165 | 2,000 | 0 | 0 | 0 | 2,165 |
| PDG Capital Scheme | 0 | 75 | 0 | 0 | 0 | 0 | 75 |
| Total | 1,970 | 293 | 2,000 | 0 | 0 | 0 | 2,293 |
| Civil Engineering & Maintenance | | | | | | | |
| Parking & Traffic Schemes | 150 | 200 | 421 | 200 | 200 | 200 | 1,221 |
| Housing Estate Car Parking | 37 | 17 | 127 | 37 | 37 | 37 | 255 |
| Car Park Upgrade Buckhurst Hill | 0 | 2 | 0 | 0 | 0 | 0 | 2 |
| Flood Alleviation Schemes | 100 | 99 | 130 | 0 | 0 | 0 | 229 |
| Epping Drinking Fountain | 0 | 6 | 0 | 0 | 0 | 0 | 6 |
| Grounds Maint Plant & Equipt | 25 | 53 | 22 | 25 | 25 | 25 | 150 |
| Total | 312 | 377 | 700 | 262 | 262 | 262 | 1,863 |
| TOTAL NON-HOUSING PROGRAMME | 4,692 | 3,788 | 4,932 | 2,448 | 628 | 635 | 12,431 |

**CAPITAL PROGRAMME
2007/08 to 2011/12 FORECAST**

| | 2007/08 Original £000 | 2007/08 Revised £000 | 2008/09 Forecast £000 | 2009/10 Forecast £000 | 2010/11 Forecast £000 | 2011/12 Forecast £000 | 5 Year Total £000 |
|--|--------------------------------------|-------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|----------------------------------|
| Housing General Fund | | | | | | | |
| Contribution to Affordable Housing | | | | | | | |
| Estuary H.A.schemes | 500 | 500 | 500 | 0 | 0 | 0 | 1,000 |
| The Quarter, Ongar (L&Q) | 235 | 735 | 0 | 0 | 0 | 0 | 735 |
| Total Affordable Housing Contributions | 735 | 1,235 | 500 | 0 | 0 | | 1,735 |
| Disabled Facilities Grants | 500 | 500 | 632 | 500 | 500 | 500 | 2,632 |
| Other Private Sector Grants | 620 | 275 | 375 | 505 | 375 | 250 | 1,780 |
| Home Ownership Grants Scheme | 0 | 0 | 170 | 0 | 0 | 0 | 170 |
| Open Market Shared Ownership Scheme | 0 | 0 | 350 | 0 | 0 | 0 | 350 |
| Alfred Road Drainage Works | 0 | 9 | 0 | 0 | 0 | 0 | 9 |
| CPO 8/8A Sun Street, W. Abbey | 0 | 378 | 0 | 0 | 0 | 0 | 378 |
| TOTAL HOUSING GENERAL FUND | 1,855 | 2,397 | 2,027 | 1,005 | 875 | 750 | 7,054 |
| Housing Revenue Account | | | | | | | |
| Springfields, Waltham Abbey | 1,838 * | 617 | 3,237 | 0 | 0 | 0 | 3,854 |
| Norway House Improvements | 50 * | 57 | 50 | 50 | 50 | 50 | 257 |
| Communal TV Upgrade | 78 | 15 | 236 | 0 | 0 | 0 | 251 |
| Heating/Rewiring | 1,010 * | 1,063 | 1,070 | 1,100 | 1,040 | 1,040 | 5,313 |
| Windows/Roofing/Asbestos/Water Tanks | 940 * | 744 | 890 | 990 | 940 | 940 | 4,504 |
| Other Planned Maintenance | 470 | 461 | 468 | 380 | 380 | 380 | 2,069 |
| Total Planned Maintenance | 4,386 | 2,957 | 5,951 | 2,520 | 2,410 | 2,410 | 16,248 |
| Structural Schemes | 235 * | 457 | 478 | 769 | 635 | 635 | 2,974 |
| Cyclical Maintenance | 5 * | 13 | 15 | 5 | 5 | 5 | 43 |
| Small Capital Repairs | 400 * | 375 | 400 | 400 | 350 | 350 | 1,875 |
| Cost Reflective Repairs | 500 * | 1,298 | 948 | 750 | 818 | 818 | 4,632 |
| Non-Cost Reflective Repairs | 208 | 438 | 438 | 328 | 328 | 328 | 1,860 |
| Disabled Adaptations | 395 | 462 | 410 | 430 | 450 | 450 | 2,202 |
| Other Repairs and Maintenance | 60 * | 72 | 160 | 60 | 60 | 60 | 412 |
| Feasibilities | 15 | 16 | 15 | 15 | 15 | 15 | 76 |
| TOTAL HRA | 6,204 | 6,088 | 8,815 | 5,277 | 5,071 | 5,071 | 30,322 |
| Housing DLO Vehicles | 50 | 51 | 50 | 50 | 50 | 50 | 251 |
| TOTAL DLO | 50 | 51 | 50 | 50 | 50 | 50 | 251 |
| TOTAL HOUSING PROGRAMME | 8,109 | 8,536 | 10,892 | 6,332 | 5,996 | 5,871 | 37,627 |

**CAPITAL RECEIPTS
2007/08 to 2011/12 FORECAST**

| | 2007/08 Original £000 | 2007/08 Revised £000 | 2008/09 Forecast £000 | 2009/10 Forecast £000 | 2010/11 Forecast £000 | 2011/12 Forecast £000 | 5 Year Total £000 |
|---|--------------------------------------|-------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|----------------------------------|
| Receipts Generation | | | | | | | |
| Housing Revenue Account | 3,230 | 3,450 | 2,900 | 2,880 | 2,875 | 2,500 | 14,605 |
| General Fund | 0 | 6,063 | 0 | 0 | 0 | 0 | 6,063 |
| Total Receipts | 3,230 | 9,513 | 2,900 | 2,880 | 2,875 | 2,500 | 20,668 |
| Receipts Analysis | | | | | | | |
| Usable Receipts | 914 | 7,032 | 831 | 819 | 817 | 725 | 10,224 |
| Payment to Govt Pool | 2,316 | 2,481 | 2,069 | 2,061 | 2,058 | 1,775 | 10,444 |
| Total Receipts | 3,230 | 9,513 | 2,900 | 2,880 | 2,875 | 2,500 | 20,668 |
| Usable Capital Receipt Balances | | | | | | | |
| Opening Balance | 23,646 | 26,425 | 25,877 | 20,476 | 18,241 | 17,767 | 26,425 |
| Usable Receipts Arising | 914 | 7,032 | 831 | 819 | 817 | 725 | 10,224 |
| Use of Transitional Relief Receipts | 0 | (1,000) | 0 | 0 | 0 | 0 | (1,000) |
| Transfer to Pension Fund Capital Reserve | 0 | (2,500) | 0 | 0 | 0 | 0 | (2,500) |
| Use of Other Capital Receipts | 5,421 | (4,080) | (6,232) | (3,054) | (1,291) | (1,172) | (15,829) |
| Closing Balance | 32,606 | 25,877 | 20,476 | 18,241 | 17,767 | 17,320 | 17,320 |

**MAJOR REPAIRS RESERVE
2007/08 to 2011/12 FORECAST**

| | 2007/08 Original £000 | 2007/08 Revised £000 | 2008/09 Forecast £000 | 2009/10 Forecast £000 | 2010/11 Forecast £000 | 2011/12 Forecast £000 | 5 Year Total £000 |
|-------------------------|--------------------------------------|-------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|----------------------------------|
| Opening Balance | 3,010 | 5,655 | 6,184 | 3,152 | 4,082 | 5,177 | 5,655 |
| Major Repairs Allowance | 4,605 | 4,603 | 4,618 | 4,648 | 4,673 | 4,699 | 23,241 |
| Use of MRR | (4,239) | (4,074) | (7,650) | (3,718) | (3,578) | (3,591) | (22,611) |
| Closing Balance | 3,376 | 6,184 | 3,152 | 4,082 | 5,177 | 6,285 | 6,285 |